



***PMBOK® Guide Sixth
Edition Updates and
Agile Alignment***
By Tony Johnson
July 2017



Trademarks and Copyrights

Materials in this presentation are based on the text, *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)* -Sixth edition, Project Management Institute, Inc. 2017

Project Management Institute (PMI)®

Project Management Professional (PMP)®

Certified Associate in Project Management (CAPM)®

Project Management Institute, *A Guide to the Project Management Body of Knowledge, (PMBOK® Guide) – Sixth Edition, Project Management Institute, Inc., 2017.*

PMBOK® Guide

PMI R.E.P. Logo, PMI, PMP, PMBOK, PMI-RMP, CAPM, etc. are a registered trademarks of the Project Management Institute, Inc.

Evolution of the *PMBOK® Guide*

- *PMBOK® Guide* Timeframes
 - Updated Every 5 Years
 - September 2017 Commercial Release
 - January 2018 PMP® Exam Updates
- Evolution of the *PMBOK® Guide*
 - Changes within Knowledge Areas, Processes and Process Naming
 - Agile and Tailoring added to each Knowledge Area
 - Inputs, Tools & Techniques, Outputs (ITTOs) count increases from 600 to 1400+
- Other PMI® Standards Being Updated In This Timeframe

Knowledge Area, Process and Name Changes

- *Two Knowledge Areas Renamed*
 - *Time is now Schedule*
 - *Human Resource is now Resources*
- *9 Processes Renamed*
- *3 Processes Added*
- *1 Processes Removed*

Integration

Fifth Edition	Sixth Edition
Develop Project Charter	Develop Project Charter
Develop Project Management Plan	Develop Project Management Plan
	Manage Project Knowledge
Monitor and Control Project Work	Monitor and Control Project Work
Perform Integrated Change Control	Perform Integrated Change Control
Close Project or Phase	Close Project or Phase

Scope

Fifth Edition	Sixth Edition
Plan Scope Management	Plan Scope Management
Collect Requirements	Collect Requirements
Define Scope	Define Scope
Create WBS	Create WBS
Validate Scope	Validate Scope

Schedule (Formerly Time)

Fifth Edition	Sixth Edition
Plan Schedule Management	Plan Schedule Management
Define Activities	Define Activities
Sequence Activities	Sequence Activities
Estimate Activity Resources	***Moved to Resource***
Estimate Activity Durations	Estimate Activity Durations
Develop Schedule	Develop Schedule
Control Schedule	Control Schedule

Cost

Fifth Edition	Sixth Edition
Plan Cost Management	Plan Cost Management
Estimate Costs	Estimate Costs
Determine Budget	Determine Budget
Control Costs	Control Costs

Quality

Fifth Edition	Sixth Edition
Plan Quality Management	Plan Quality Management
Perform Quality Assurance	***Manage Quality***
Control Quality	Control Quality

Resource (Formerly Human Resource)

Fifth Edition	Sixth Edition
Plan Human Resource Management	***Plan Resource Management***
	Estimate Activity Resources (From Schedule)
Acquire Project Team	***Acquire Resources***
Develop Project Team	***Develop Team***
Manage Project Team	***Manage Team***
	Control Resources

Communications

Fifth Edition	Sixth Edition
Plan Communications Management	Plan Communications Management
Manage Communications	Manage Communications
Control Communications	***Monitor Communications***

Risk

Fifth Edition	Sixth Edition
Plan Risk Management	Plan Risk Management
Identify Risks	Identify Risks
Perform Qualitative Risk Analysis	Perform Qualitative Risk Analysis
Perform Quantitative Risk Analysis	Perform Quantitative Risk Analysis
Plan Risk Responses	Plan Risk Responses
	Implement Risk Responses
Control Risks	***Monitor Risks***

Procurement

Fifth Edition	Sixth Edition
Plan Procurement Management	Plan Procurement Management
Conduct Procurements	Conduct Procurements
Control Procurements	Control Procurements
Close Procurements	***REMOVED***

Stakeholder

Fifth Edition	Sixth Edition
Identify Stakeholders	Identify Stakeholders
Plan Stakeholder Management	***Plan Stakeholder Engagement***
Manage Stakeholder Engagement	Manage Stakeholder Engagement
Control Stakeholder Engagement	***Monitor Stakeholder Engagement***

Other PMI® Standards Being Updated In This Timeframe

- Program Management Standard (Fourth Edition)
 - PgMP® Exam Updates TBA
- Portfolio Management Standard (Fourth Edition)
 - PfMP® Exam Updates TBA
- Agile Practice Guide (First Edition)
 - PMI-ACP® Exam Updates TBA

Questions?