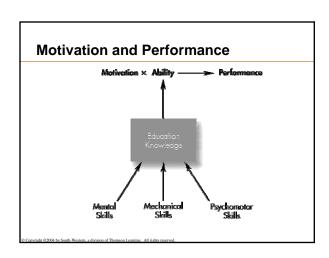
## Motivating Organizational Members Pamela S. Lewis Stephen H. Goodman Patricia M. Fandt Slides Prepared by Zulema Seguel

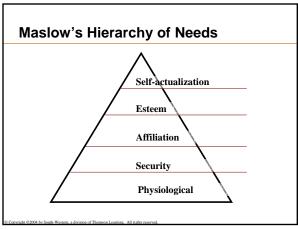
## Motivation • Forces • Process

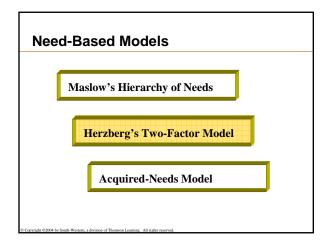


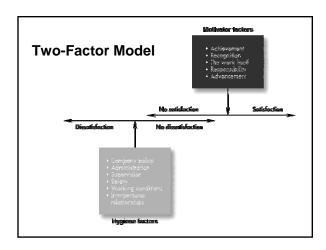
## **Motivation Approaches**

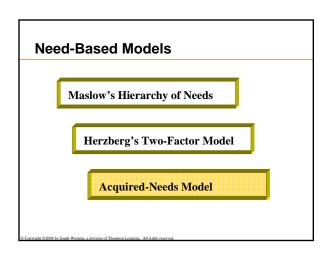
- Need-Based Models
- Process Models

## **Need-Based Models** Maslow's Hierarchy of Needs Herzberg's Two-Factor Model Acquired-Needs Model









## **Acquired-Needs Model**

- Need for Achievement
- Need for Power
- Need for Affiliation

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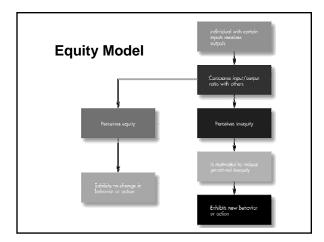
## **Process-Based Models**

- Expectancy Model
- Equity Model
- Goal Setting
- Reinforcement Theory

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## Expectancy Model Effort Expectancy Performance Instrumentality Outcomes: Rewards Valence

## • Expectancy Model • Equity Model • Goal Setting • Reinforcement Theory



# Process-Based Models of Motivation • Expectancy Model • Equity Model • Goal Setting • Reinforcement Theory

## Goal Setting -S pecific -M easurable -A chievable -R esults oriented -T ime related

## **Process-Based Models**

- Expectancy Model
- Equity Model
- Goal Setting
- Reinforcement Theory

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## 

## **Reinforcement Theory**

- Interval and Ratio
- Fixed and Variable
- Fixed Interval and Fixed Ratio
- Variable Interval and Variable Ratio

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### **Behavior Modification**

- Change or modify
- Reward high performance behavior

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## **Contemporary Approaches**

- Participative management
- Money
- Employee ownership
- Rewarding team performance

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## **Prescription for Greater Motivation**

- Tell people what you expect them to do.
- Make the work valuable.
- · Make the work doable.
- Give feedback.
- Reward successful performance.

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