

Digital Transformation, Data Science, AI, Machine Learning

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What is Digital Transformation?



Digital Transformation has already **changed our world...**

Employing digital technologies (e.g., AI, mobile, cloud, data) to **change a process, product, or capability so dramatically** (e.g., real-time, intelligent, personalized, anywhere, anytime) that it's **unrecognizable compared to its traditional form**

TRADITIONAL



DIGITIZED



TRANSFORMED

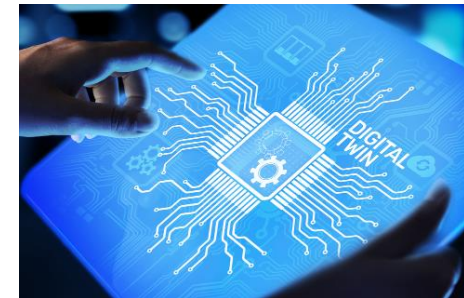


... & technology discovery and convergence is accelerating change!



- Cloud Computing
- Mobile Access
- Automation and Robotics
- Big Data / Data Mining / Analytics
- Artificial Intelligence / Machine Learning
- Model-Based Systems Engineering
- Agile Software Development / DevOps / DevSecOps

- Internet of Things / Sensors
- Digitized Manufacturing (e.g., 3-D Printing)
- Augmented Reality / Virtual Reality
- Multidisciplinary Modeling and Simulation
- High Performance Computing
- Collaboration Platforms
- Social Media / Crowdsourcing
- Virtual Meetings
- **And more...**



Home & Work: Common Denominators



Similar challenges at both home and at work:

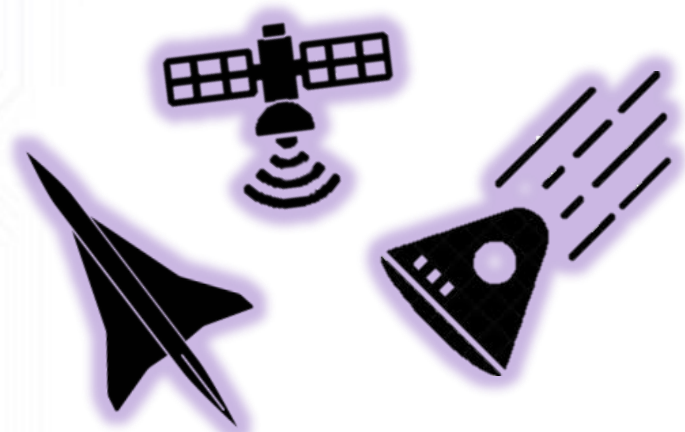
- More demands
- More complex & complicated
- More interactions
- Faster paced
- More frequent changes
- More budget pressures



The same kinds of **digital solutions** that are helping us navigate modern life at home will also **transform our work world**



WHY: Enterprise DT Goals



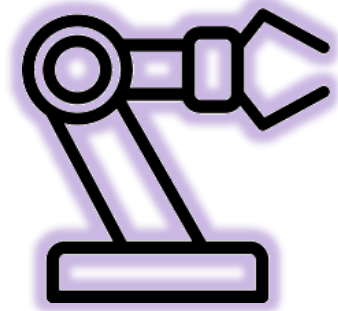
Transform NASA's Work

Deliver increasingly **complex missions** leveraging increasingly **complicated partnerships**, on **shorter timelines** to achieve **bolder outcomes** that **inspire** the world



Transform NASA's Workforce

Create a seamless, integrated, and inclusive **employee experience** that **energizes** our people by feeling **connected** to the NASA enterprise, continuously **grow**, and take **pride** in rapidly delivering **high-value work**



Transform NASA's Workplace

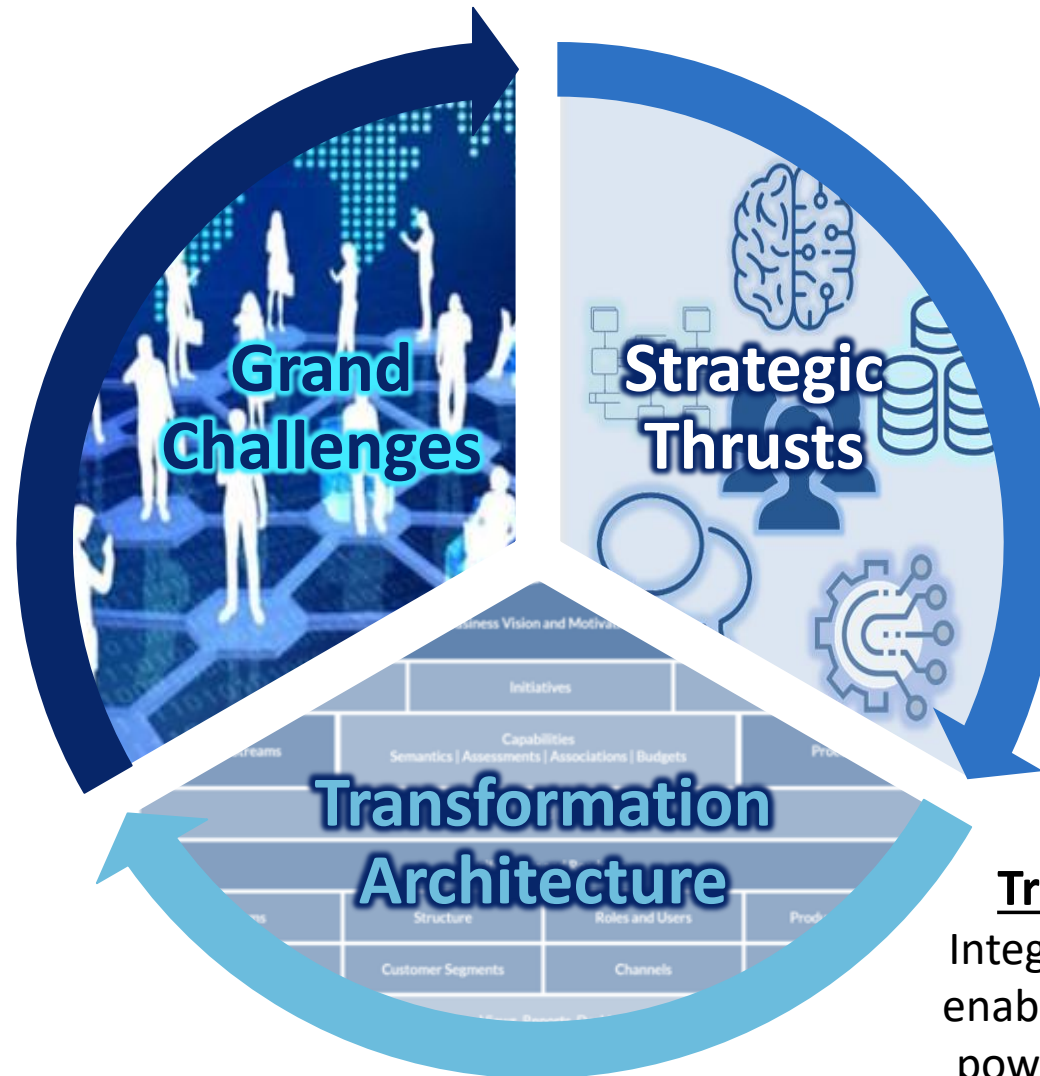
Optimize a 21st Century **cyber-physical work environment** that powers **flexible, adaptable, efficient, and effective** employee / partner **teaming**.



WHAT: Enterprise DT Essential Elements

Grand Challenges

“Real world”
transformation pathfinders
that serve as a lightning
rod to catalyze enterprise
DT adoption and
integration and deliver
tangible end-to-end
outcomes, using integrated
digital enablers



Strategic Thrusts

Catalysts for transformation →
key shared enterprise-level
digital enablers that orgs can
use to accelerate
transformation outcomes

Transformation Architecture

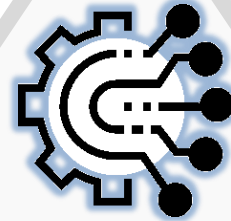
Integration plan for how those digital
enablers can/should work together to
power our future transformed NASA

WHAT: Enterprise DT Thrusts

**Artificial Intelligence /
Machine Learning (AI/ML):**
Harness machine capabilities to augment
human intelligence in an era of big data

Data: Ensure the data we
need is Findable, Accessible,
Interoperable, and
Reusable (FAIR) to power
data-driven decision making

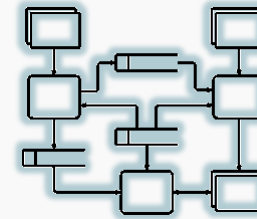
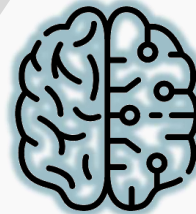
WORK



DT Outcomes Tier

Process Transformation (PTx):

Transform our products and processes to
maximize our efficiency and effectiveness
to enable bolder missions faster



DT Accelerants Tier

Model Based Everything (MBx):

Employ digital models to enable
our people to address increasing
complexity, scope, speed,
uncertainty & changes



DT Foundations Tier

Culture & Workforce:

Foster digital savvy,
enterprise connection,
and growth mindsets

WORKPLACE

Collaboration:

Enable agile teaming via seamless, secure
internal and external collaboration

WORKFORCE

WHERE: Enterprise DT Early Wins (selected)



Process Transformation

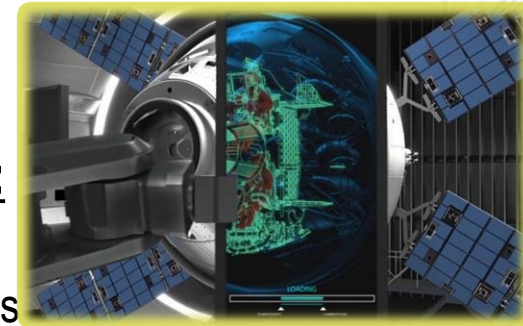
- **Process Transformation Playbook** – guidelines to make PTx easy and repeatable for all NASA orgs; test on initial use cases including Robotic Process Automation

AI/ML:

- **High priority (learning) use cases** – Natural Language Processing for Requirements Analysis, Inverse Design of Materials, **Extreme Weather Forecasting**

Model Based Everything (MBx):

- **Orion MBSE Digital Twin Pilot** – Test common models and standards Agency-wide for MBSE w/Orion



Data



- **Data-Driven Decision Lens** – Integrate NASA data into central analytics/viz platform to enable holistic, enterprise level executive data driven decision making; less rework; better risk forecast what-if analysis
- **Agency Data Analytics Platform** - Integrate/scale COTS analytics tools to power data-driven decision making

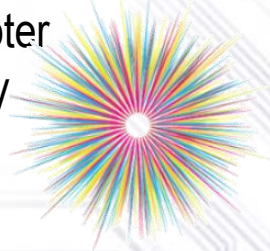


Collaboration

- **ITAR File Sharing** – ISS w/ESA prototype of 2-way secure sensitive file sharing for rapid external collab
- **Remote Immersive 3D Visualization** – Visualize engineering models via 3D headsets at remote locations

Culture & Workforce

- **SWARM Innovation** – Rapidly develop innovation skills and mechanisms in key early adopter community





NASA AI/ML Strategy – Elevator Pitch



Context:

- NASA is forming a Digital Transformation (DT) Strategy and Roadmap, led by the Office of Chief Technologist and Office of Chief Information Officer. This strategy includes AI/ML as one of six key strategic thrusts.
- NASA has a rich history of applying artificial intelligence (AI) to our hardest problems, such as autonomous behaviors in Mars rovers, deep analysis of space suit data, or image analysis to understand material strength. With the advent of powerful, plentiful, and affordable AI in business and industry, NASA is crafting a strategy to use AI as an accelerant for all NASA missions and business functions.

Strategy: As part of NASA's overall Digital Transformation, NASA's AI strategy includes:

- **Apply:** Solve relevant mission and mission support problems via AI / ML.
- **Teamwork:** Lead and synchronize NASA AI/ML via an open Agency AI / ML community.
- **Reskill:** Expand AI training, education, hiring, and retention across the workforce.
- **Tools:** Assess, recommend, and establish AI / ML platforms for NASA-wide adoption.
- **Data:** AI-enabled! Establish secure, authoritative access to the right data.
- **Outreach:** Make selected data and problems available for public / partner AI / ML work.
- **Adapt:** Leverage industry AI / ML work and adapt it to NASA use rather than reinventing.
- **Scale:** Plan to promote selected AI / ML capabilities from pilot to production operations.

The AI/ML team is from across the Agency with over 60 active members; additional contributors are always welcome.

Contact:

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AIML Intersection with Missions and Mission SPT (Examples, not Exhaustive)

Mission-Embedded

Command & Control Autonomy
For Moon / Mars Robots

Enable Scaled
Air Traffic Control

On-Board Analysis for
Science Sensors

Condition Based Maintenance
For Space Habitats

Autonomous Navigation
For UAS/UAM

Early Warning of Severe
Storms via ML Image Analysis

Mission Analysis

AI-Assisted Project
Management

AI-Enabled
Vehicle Design

Horizon Scanning via
AI Recommendation Engines

AIML + Traditional
Hybrid Analysis

ML-Enabled
Requirements Optimization

AI-Assisted System
Engineering

Mission Support

Bot Automation of
Repetitive Processes

Condition-Based Maintenance
For Facilities

ML IT Security
Monitoring

AI-Enabled HR Processes:
Resume Review, More

AI-enabled Lessons
Learned Recommendations

ML Assisted
Fraud Detection

Above Anvil Cirrus Plumes (AACP) ML Project

Purpose: Identify above anvil cirrus plumes (AACP) in satellite imagery.

Problem: AACPs are typically ~31 minute precursors to severe weather such as hail, high winds, and tornadoes. They also eject water into the stratosphere which acts as a greenhouse gas.

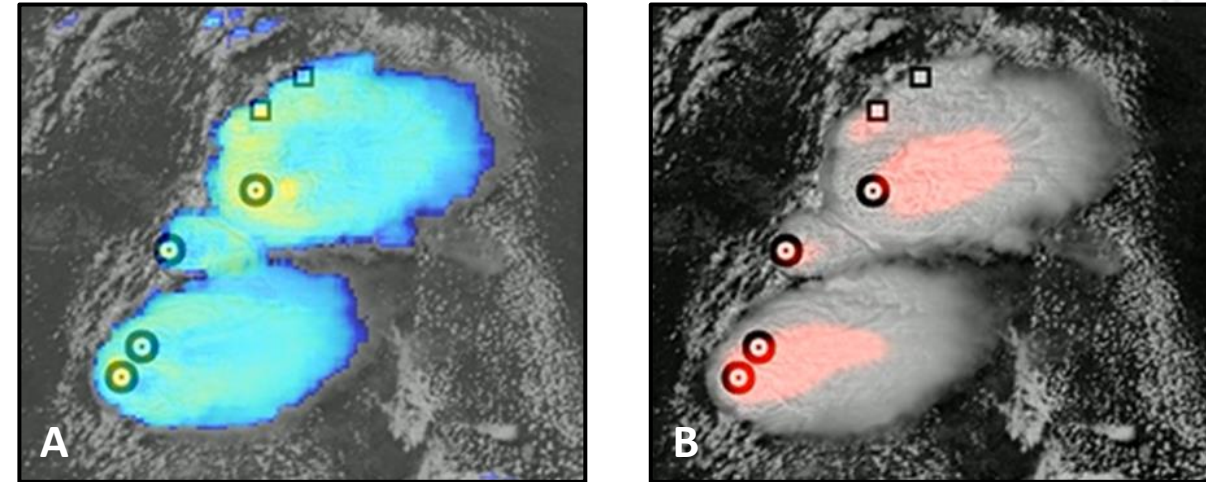
Objective: Identify AACP occurrences in satellite imagery to assist with weather forecasting and long-term climate studies.

Customer/SME: Dr. Kristopher Bedka, Science Directorate

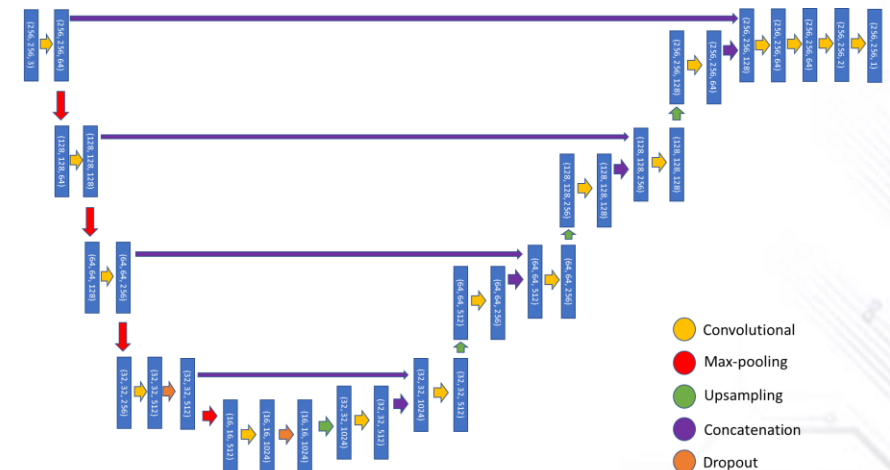
Data Scientist: Charles Liles

Approach: Deep learning U-net's for semantic segmentation of AACPs.

Status: Exploring the use of LSTM layers in a U-net to account for temporal component of satellite imagery.



(A) Model input with infrared GOES 16 imagery “sandwiched” as a colormap on top of visible imagery. (B) Model output with semantic segmentation AACP probability prediction overlain in red over visible imagery. Rectangular markings represent SME-labeled non-AACP storm updrafts while circular markings represent AACP updrafts in both images.



U-Net Architecture

Intelligent Contingency Management

Purpose: UAM Mission - Safely fly from point A to point B under all vehicle-allowable weather conditions, in a high-density airspace complex urban environment, including off-nominal situations without direct human intervention, i.e. autonomous

Problem: For an arbitrary set of sensors and actuators, there is no robust, repeatable method of identifying the necessary data needed to train and verify that a vehicle can intelligently address an emergency.

Objective: Decision making under uncertainty and incomplete information

1. Explore machine learning for intelligent contingency management, with a focus on assessing/projecting vehicle capability and maintaining nominal performance via reinforcement learning
2. Develop vehicle intelligent contingency management system architecture at a functional level and validate against a specific UAM-class vehicle
3. Incorporate (1) and (2) into an evolving toolset for an autonomous vehicle

Customer/SME: Dr. Irene Gregory (ARMD TTT-Autonomous Systems)

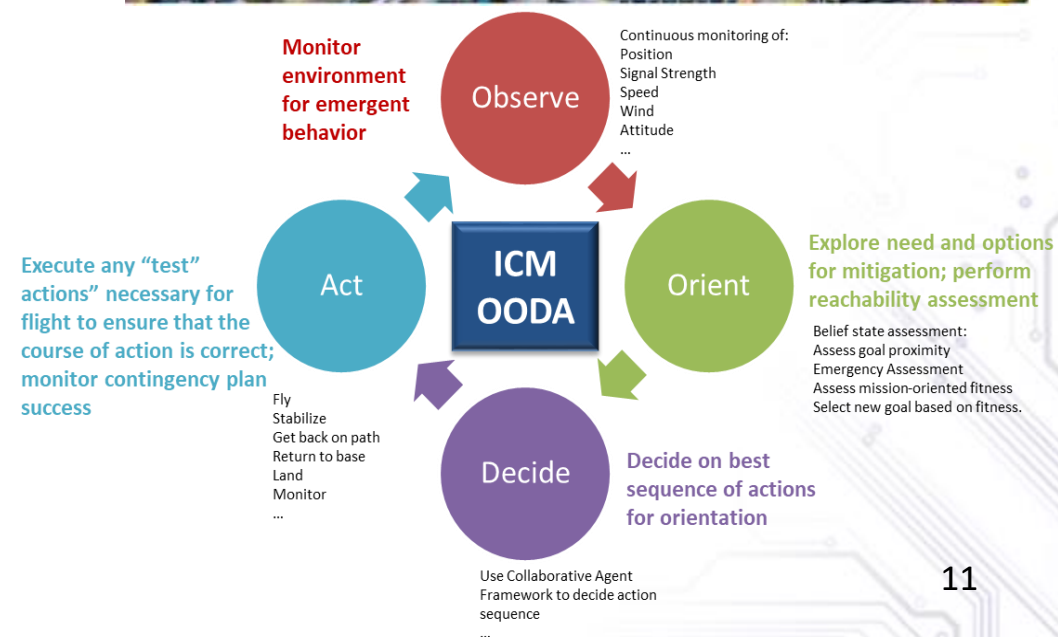
Data Scientist: Dr. Newton Campbell

Approach:

- Develop probabilistic inference techniques to detect changes in vehicle or mission state and contextualize emergencies.
- Develop reinforcement learning and knowledge reasoning techniques to create and assess the performance of contingency plans.

Status:

- Completed Year 1 exploration; Preparing high-quality simulation platform for program experimentation
- Publishing Problem Specification to AIAA Aviation 2020.



Watson Explorer

Text Analytics

Purpose: Provide users with a way to intuitively interface with their textual data.

Problem: NASA has lots of textual data in search of a visualization mechanism.

Objective: Perform cognitive search and content analysis for accessing insight from large amounts of structured and unstructured text. Rapidly identify trends, expert connections, technology gap exploration and connect cross-domain research.

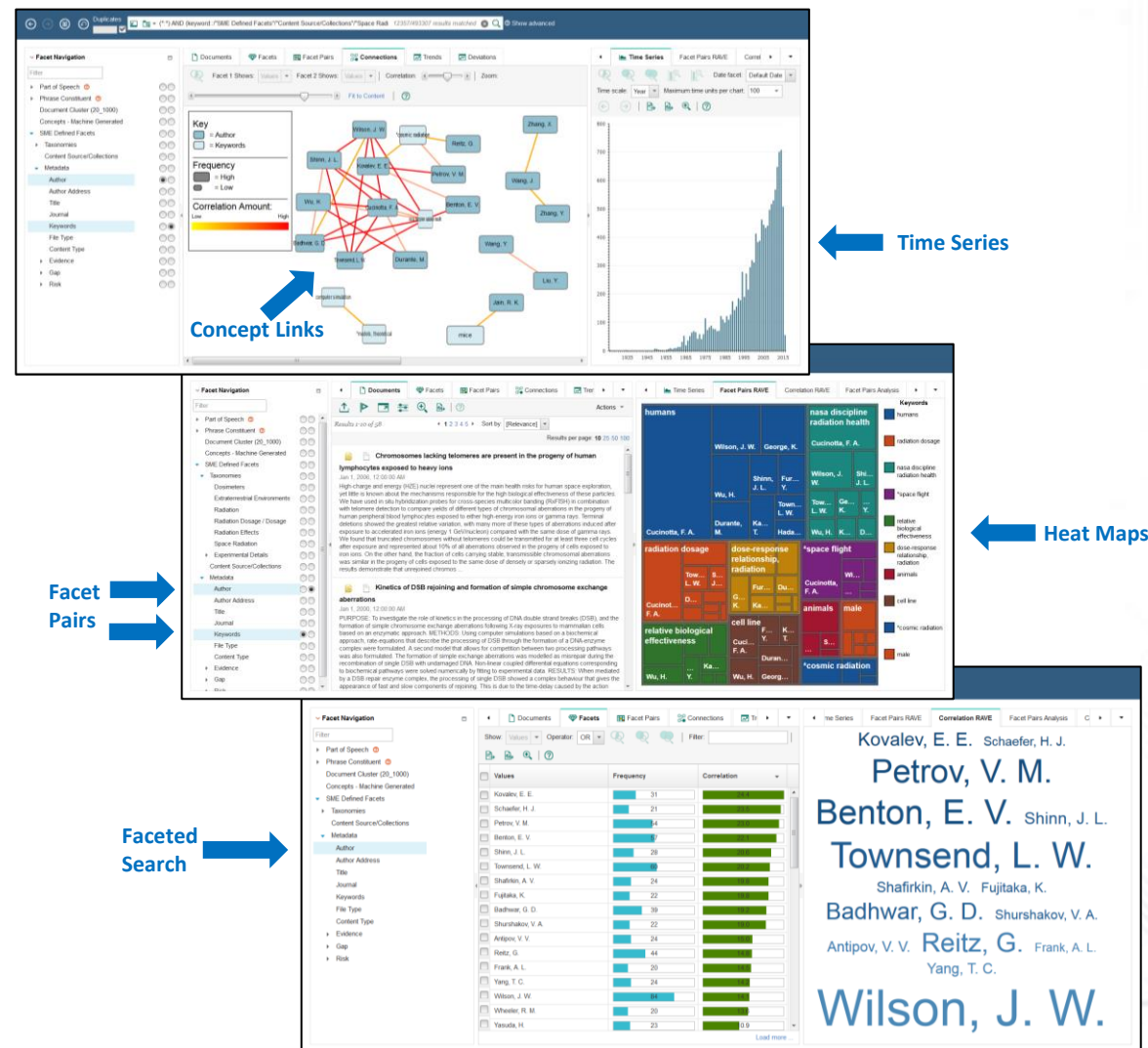
Customer/SME: Bob Beil/Delmar Foster (NESC-Kennedy)

NLP Data Scientist: Ted Sidehamer

Approach: WEX is installed on a dedicated server to take advantage of its computing and visualization capabilities.

Status: Current work focused on FORs: Findings, Observations, Recommendations System attempting to identify previous FORs related to current evaluations. Largest collection - Space Radiation: 600k+ records.

Watson Explorer User Interface



Working with NASA

- Internships: <https://intern.nasa.gov/>
 - One term at a time: Summer, Fall, Winter/Spring
- Pathways internships - <https://www.nasa.gov/careers/pathways>
 - At least a year
 - Part time school and internship in parallel
 - Goal – convert to government civilian upon successful completion and HR approval
- Government civilian positions – <https://www.usajobs.gov/Search/Results?k=nasa>
 - Availability comes and goes; be persistent!
- Contractor positions – see company career / job sites
 - Sometimes faster & higher availability
- Term projects or Capstone projects – willing to work with professors & students
 - National Institute for Aerospace is an easy way to handle the logistics
- Hints:
 - Tailor your resume!
 - Demonstrate strong motivation and passion for NASA

Thank you!

Ed McLarney

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I'm in LinkedIn too