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# Systems Security Engineering: What Every System Engineer Needs to Know

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## Cybersecurity is EVERYONE's Job



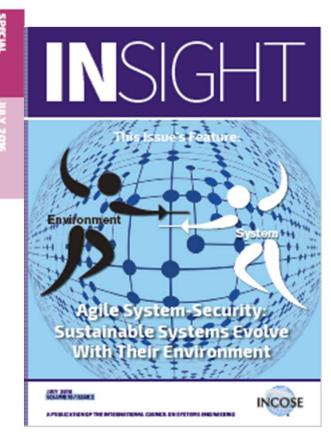
# Systems Security Engineering: Whose Job Is It Anyway?

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#### ABSTRACT

This article delivers a look at current and evolving policy, guidance, and standards surrounding security activities in the systems engineering lifecycle. Emphasis is placed on systems security engineering (SSE) and how application of systems engineering concepts and processes in an agile manner (agile systems engineering) throughout the lifecycle is the way to deal with the dynamic and diverse world of cyber threats to a system (Dove 2014). This paper is a follow-on to "Response to Cyber Security Demands for Agility" (Nejth-Beyer 2014) published in the International Council on Systems Engineering (INCOSE) INSIGHT in 2014. The focus of that research was bringing attention to cyber security and the importance of other disciplines towards contributing to secure systems. Since that time many of these domains have further developed their own standards, processes, and guidance in the area of cyber security. What we require now is a way to take these domain-focused concepts and integrate them into and across a systems lifecycle. The best way to achieve this is as part of the systems engineering function. Designing and building secure systems requires a seamless integration of security into systems engineering processes and agile methodologies adopted to constantly revisit, reevaluate, and re-design as part of a risk management process. The framework that will be discussed in this paper will focus on taking currently evolving guidance in SSE and breaking that down into products and tools for systems engineers to easily determine the relationship and value between SSE and systems engineering. In addition, quick reference guides will further enhance and enable successful development and integration of SSE artifacts into systems engineering artifacts. One of the companion pieces needed in the existing SSE documentation is a mapping of work products/artifacts generated during the lifecycle/technical processes and the responsible and contributing parties. Critical to the success of the new guidance, such as the National Institute of Standards and Technology (NIST) Special Publication (SP) 800-160, Systems Security Engineering, is a clear accountability and acceptance of all disciplines on their contributions and influence towards developing a secure system. We present an SSE roles and responsibilities framework concept for consideration. The framework is an implementation tool to be used along with existing guidance in the area of SSE and systems engineering to clearly demonstrate that program protection is not the responsibility of any one person or discipline, it is the responsibility of an entire learn of individuals planning, developing, deploying, operating & maintaining (O&M), and retiring a system. SSE is the "glue" that binds all of this together during the systems engineering lifecycle to enhance system security.

Integrating cybersecurity into the SE process is critical to ensuring a secure design



Recent paper published in INCOSE Insight Journal, July 2016 Volume 19 / ISSUE 2

# INCOSE SSE/SE Roles & Responsibilities Framework - Origins



- Nejib/Beyer papers on agile security and SSE July 2014 and 2016, INCOSE Insight Journals
- Suggested project during INCOSE IS 2014 SSE working group session
- Timely with new SSE guidance and documents coming out from NIST and OSD (SE)
  - New specialty SSE section in INCOSE SE Handbook
     v4
- Need an easy reference responsibility framework to map out relationship between SSE/SE
  - Understandable by both SEs and SSEs

## **Approach**



Research applicable published Standards and Guidance

NIST 800-160

- ISO 15288

INCOSE SE Handbook

These all had major updates mid 2015 and 2016

- Work focused on taking SSE activities, tasks and deliverables/artifacts and developing framework that can be used across domains and clearly defines critical artifact roles and & responsibilities within SSE and SE
- Make it clear to SEs how to integrate SSE products into related SE products and the value in doing so to manage overall program/system design and risk

The systems security engineering discipline provides the security perspective to the systems engineering processes, activities, tasks, products, and artifacts, with emphasis on system security risk management.



## **Project Goals**

- Integrate artifact roles & responsibilities framework into current INCOSE specialty engineering section on SSE – Chapter 10
- Develop framework so that it can easily be adopted into NIST SP 800-160 and ISO 15288

# INCOSE SE Handbook & NIST SP 800-160 organized by Processes and associated Activities and Tasks



### **Systems Engineering Life Cycle Processes**

Recursive, Iterative, Concurrent, Parallel, Sequenced Execution

| Agreement<br>Processes | Organization<br>Project-Enabling<br>Processes   | Technical<br>Management<br>Processes   | Technical<br>Processes  | Life        |
|------------------------|---|--|---|-------------|
| • Acquisition • Supply | <ul> <li>Life Cycle<br/>Model<br/>Management</li> <li>Infrastructure<br/>Management</li> <li>Portfolio<br/>Management</li> <li>Human<br/>Resource<br/>Management</li> <li>Quality<br/>Management</li> <li>Knowledge<br/>Management</li> </ul> | <ul> <li>Project         Planning</li> <li>Project         Assessment         and Control</li> <li>Decision         Management</li> <li>Risk         Management</li> <li>Configuration         Management</li> <li>Information         Management</li> <li>Measurement</li> <li>Quality         Assurance</li> </ul> | <ul> <li>Business or Mission Analysis</li> <li>Stakeholder Needs and Requirements Definition</li> <li>System Requirements Definition</li> <li>Architecture Definition</li> <li>Design Definition</li> <li>System Analysis</li> <li>Implementation</li> <li>Integration</li> <li>Verification</li> <li>Transition</li> <li>Validation</li> <li>Operation</li> <li>Maintenance</li> <li>Disposal</li> </ul> | APPLICATION |

#### Life Cycle Stages





Source: ISO/IEC/IEEE 15288: 2015



| ID | PROCESS                      | ID | PROCESS                                       |
|----|------------------------------|----|---|
| AQ | Acquisition                  | MS | Measurement                                   |
| AR | Architecture Definition      | OP | Operation                                     |
| BA | Business or Mission Analysis | PA | Project Assessment and Control                |
| CM | Configuration Management     | PL | Project Planning                              |
| DE | Design Definition            | PM | Portfolio Management                          |
| DM | Decision Management          | QA | Quality Assurance                             |
| DS | Disposal                     | QM | Quality Management                            |
| HR | Human Resource Management    | RM | Risk Management                               |
| IF | Infrastructure Management    | SA | System Analysis                               |
| IM | Information Management       | SN | Stakeholder Needs and Requirements Definition |
| IN | Integration                  | SP | Supply  |
| IP | Implementation               | SR | System Requirements Definition                |
| KM | Knowledge Management         | TR | Transition                                    |
| LM | Life Cycle Model Management  | VA | Validation                                    |
| MA | Maintenance                  | VE | Verification                                  |



NIST 800-160 broken down by ISO 15288:2015/INCOSE SE

processes – expressed in

security activities and tasks

| <u>IP</u> | Implementation   |
|-----------|--|
| IP-1      | PREPARE FOR THE SECURITY ASPECTS OF IMPLEMENTATION   |
| IP-1.1    | Develop the security aspects of the implementation strategy.   |
| IP-1.2    | Identify constraints from the security aspects of the implementation strategy and technology on the system requirements, architecture, design, or implementation techniques. |
| IP-1.3    | Identify, plan for, and obtain access to enabling systems or services to support the security aspects of implementation.   |



# **Example Process Breakout**

|                                  | Implementation (IP) Process Breakout  |  |  |  |  |  |  |  |  |  |
|----------------------------------|---|--|--|--|--|--|--|--|--|--|
| Purpose                          | <ul> <li>Realize the security aspects of all system element</li> <li>Results in a system element that satisfies specified system security requirements, architecture, and design</li> </ul>   |  |  |  |  |  |  |  |  |  |
| Outcomes                         | <ul> <li>Security aspects of the implementation strategy are developed</li> <li>Security aspects of implementation that constrain the requirements, architecture, or design are identified</li> <li>Security system element</li> <li>System elements securely packaged and stored</li> <li>Enabling systems or services needed for security aspects of implantation</li> <li>Traceability of security aspects of implemented system elements</li> </ul> |  |  |  |  |  |  |  |  |  |
| Activities and Tasks             | <ul> <li>IP-1 Prepare for the security aspects of implementation         <ul> <li>IP 1.1 – 1.3</li> </ul> </li> <li>IP-2 Perform the security aspects of implementation         <ul> <li>IP 2.1 – 2.4</li> </ul> </li> <li>IP-3 Manage results of the security aspects of implementation         <ul> <li>IP 3.1 – 3.3</li> </ul> </li> </ul>   |  |  |  |  |  |  |  |  |  |
| Inputs                           | Security strategy, plan, traceability, requirements, design, architecture, secure system elements, assurance evidence, assurance results and anomalies report   |  |  |  |  |  |  |  |  |  |
| Responsible and Supporting Roles | Responsible: Systems Security Engineer (SSE)  Supporting: Program Manager (PM), Chief Engineer (CE), Systems Engineer (SE), Systems Architect (SA), and Test Engineer (TE)  |  |  |  |  |  |  |  |  |  |

## Roles & Responsibilities Framework

| Systems Security<br>Artifact<br>(NIST SP 800-160) | Business or Mission Analysis<br>(BA) | Baseline Peview | Stakeholder Needs &<br>Berningspeed & Definition (SM) | elline Review | System Requirements<br>Definition (SR) | Baseline Review | Architecture Dafinition (AR) | Baselline Review | (30) wogivijag ubjsag | Baselline Review | System Analysis (SA) | Baselline Review | (di) uoi pryuesasyduuj | Baselline Review | (N) uogasõejuj   | Baseline Review | Verification (VE) | Baseline Review | Transition (TR) | Baseline Review | Validation (VA) | Baseline Review | (dO) uogezado | Baseline Peview | (WY) ecureuspile (WY) | Baseline Review | (SQ) jesodsjQ | Responsible Role | Sup porting Role | Systems<br>Engineering<br>Artifact<br>(ISO 16288) |
|---|--------------------------------------|-----------------|---|---------------|--|-----------------|------------------------------|------------------|-----------------------|------------------|----------------------|------------------|------------------------|------------------|------------------|-----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-----------------|-----------------------|-----------------|---------------|------------------|------------------|---|
| Security Strategy                                 | BA-1                                 | Γ               | SN-   | 2             | SR-1                                   | Γ               | AR-1                         | Γ                | DE-1                  | П                | SA-1                 | П                | IP-1                   | П                | IN-1             | Γ               | VE-1              | Γ               | TR-1            | П               | VA-1            |                 | OP-1          |                 | MA-1                  |                 | DS-1          | SSE              | PM,<br>CE        | Process Definition<br>Strategy                    |
| Security Plan                                     | BA-1                                 | 1               | SN-   | 1             | SR-1                                   | Ī               | AR-1                         | İ                | DE-1                  | 1                | SA-1                 |                  | IP-1                   | 1                | IN-1             | 1               | Г                 | 1               | TR-1            |                 | VA-1            |                 | OP-1          | 1               | MA-1                  | Ì               | DS-1          | SSE              | SE,              | Technical<br>Management Plan                      |
| Security Problems<br>or Opportunities             | BA-2                                 |                 |   | 1             |  | Ī               |                              | 1                |                       |                  | SA-1                 |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | Œ                | Problem or<br>Opportunity<br>Statement            |
| Security<br>Operational<br>Concept                | BA-3                                 |                 | SN-   | 3             |  |                 |                              |                  |                       |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | SA               | Operational<br>Concept                            |
| Secure Alternative<br>Solutions                   | BA-3                                 |                 |   |               |  |                 |                              |                  | DE-3                  |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 | MA-1                  |                 |               | SSE              | SA               | Solution<br>Alternatives &<br>Recommendation      |
| Security<br>Traceability                          | BA-5                                 |                 | SN  | 6             | SR-4                                   | I               | AR-6                         |                  | DE-4                  |                  | SA-3                 |                  | IP-3                   |                  | IN-3             |                 | VE-3              |                 | TR-3            |                 | VA-3            |                 | OP-3          |                 | MA-4                  |                 |               | SSE              | SE               | Traceability<br>Mapping                           |
| Stakeholder<br>Protection Needs &<br>Requirements |                                      |                 | SN-   | 2             |  |                 |                              |                  |                       |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | PM,<br>CE        | Stakeholder<br>Requirements<br>Report             |
| Security<br>Requirements                          |                                      |                 | SN-   | 4             | SR-2                                   |                 | AR-3                         |                  | DE-2                  |                  |                      |                  | IP-2                   |                  | IN-1             |                 | VE-1              |                 | TR-1            |                 | VA-1            |                 | OP-1          |                 | MA-1                  |                 | DS-1          | SSE              | SE               | System<br>Requirements<br>Report                  |
| Security Performance & Assurance Measures         |                                      |                 | SN  | 5             | SR-3                                   |                 |                              |                  |                       |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              |                  | Oritical<br>Performance<br>Measures               |
| System Security<br>Requirements<br>Definition     |                                      |                 |   |               | SR-2                                   |                 |                              |                  |                       |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | SE               | System Description                                |
| Security Interface<br>Definition                  |                                      |                 |   | ]             |  | Ι               | AR-3                         | I                | DE-2                  |                  |                      |                  |                        | ]                |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | SA               | Interface<br>Definitions                          |
| Security<br>Architecture<br>Viewpoints            |                                      |                 |   |               |  |                 | AR-2                         |                  |                       |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | SA               | Architecture<br>Viewpoints                        |
| Security Views & Models                           |                                      |                 |   |               |  |                 | AR-3                         |                  |                       |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | SA               | Architecture Views<br>and Models                  |
| Security Design<br>Artifacts                      |                                      |                 |   |               |  |                 |                              |                  | DE-2                  |                  |                      |                  |                        |                  |                  |                 |                   |                 |                 |                 |                 |                 |               |                 |                       |                 |               | SSE              | SA               | Design Artifacts                                  |
| Security Design<br>Characteristics                |                                      |                 |   |               |  |                 |                              |                  | DE-4                  | 4 5              | or Pu                | blio             | Polo                   |                  | <del>#17_1</del> | 001             | Hollow            | itor            | Dietri          |                 | on D            | oto             | I 5/22        | 117             |                       |                 |               | SSE              | SA               | Design<br>Characteristics<br>Report               |

# Roles & Responsibilities Framework



|   | _ | _ | _ |   | _ |      | <br>   | _ |           | _   | _ |      |   |      | _ | _      |      | _ | _      |      |   |      |      |      |                                   |
|---|---|---|---|---|---|------|--------|---|-----------|-----|---|------|---|------|---|--------|------|---|--------|------|---|------|------|------|-----------------------------------|
| Security Design   |   |   |   |   |   | AR-4 | DE-1   |   |           | IP- | 1 | IN-1 |   | VE-1 |   | TR-1   |      | C | P-1    | MA-1 |   | 8    | Š    | SSE  | Design Artifacts<br>Report        |
| Security<br>Architecture                                |   |   |   |   |   | AR-5 | DE-2   |   |           | IP- | 1 | IN-1 |   | VE-1 |   | TR-1   |      | C | P-1    | MA-1 |   | Š    | SA   | SSE  | Architecture Report               |
| Security<br>Architecture<br>Assessment                  |   |   |   |   |   | AR-S |        |   |           |     |   |      |   |      |   |        |      |   |        |      |   |      | SA   | SSE  | Architecture<br>Assessment Report |
| Secure System Elements                                  | ٦ |   | 1 | Г | 7 | П    | $\neg$ |   | ┒         | IP- | 2 | IN-2 | 1 |      |   |        |      |   | $\neg$ | MA-2 |   |      | SSE  | SA   | System Elements                   |
| Assurance<br>Evidence                                   | ٦ |   | 1 | Г | 1 |      | ╗      | 8 | A-2       | IP- | 2 | IN-2 | 1 | VE-2 | Ī | TR-2   | VA-2 | c | P-2    | MA-3 |   |      | SSE  | TE   | Objective Evidence<br>Records     |
| Security Aspects Results & Anomalies                    |   | Г | 1 |   | Ī |      |        | S | A-2       | IP- | 3 | IN-3 |   | VE-3 |   | TR-3   | VA-3 | c | P-3    | MA-4 |   |      | SSE  | TE   | System Report                     |
| Security<br>Verification &<br>Stakeholder<br>Agreement  |   |   |   |   | Ī |      |        |   | 1         |     |   |      |   | VE-3 |   |        |      |   |        |      |   |      | SSE  | TE   | Verified System                   |
| Incidents and<br>Problems Tracking<br>and Resolution    |   | Г | 1 |   | Ī |      |        |   | 1         |     |   |      |   | VE-3 |   | TR-3   | VA-3 | c | P-3    | MA-2 |   |      | SSE  | TE   | Problem Reports                   |
| System<br>Authorization                                 |   |   | 1 |   | 1 |      | $\Box$ |   | $\Box$    |     | 1 |      |   |      |   | TR-2   |      |   |        |      |   |      | SSE  | Œ    | Installed System                  |
| Security Validation                                     |   |   | ] |   | 1 |      |        |   |           |     |   |      |   |      |   |        | VA-2 |   |        |      |   |      | TE   | SSE  | Validated System                  |
| Continuous<br>Monitoring Strategy                       | 1 | Г | 1 | Г | 1 |      | П      | Γ | ٦         | Г   | 7 |      |   |      |   | $\neg$ | П    | c | P-2    | П    |   |      | ISSO | SA   | System Operation                  |
| Security Support<br>Requests                            | ٦ | Г | 1 | Г | 7 |      | ヿ      | Г | ╗         |     | 1 |      | H |      | Ī | ╗      | П    | C | P-4    | П    | 1 |      | SA   | ISSO | Customer Support<br>Records       |
| Security Aspects of<br>Logistics                        |   |   | 1 |   | 1 |      |        |   |           |     | 1 |      |   |      |   |        |      |   |        | MA-3 |   |      | ISSO | SA   | Logistics Actions &<br>Report     |
| Disposed System<br>Elements/Materials<br>for Protection |   |   |   |   |   |      |        |   |           |     |   |      |   |      |   |        |      |   |        |      |   | DG-1 | SSE  | SE   | Disposed Items                    |
| Protected<br>Information                                |   |   | 1 |   | 1 |      |        |   | $\exists$ |     | 1 |      |   |      |   |        |      |   |        |      |   | DS-3 | SSE  | SE   | Disposal Records                  |

Legend: SSE - Systems Security Engineer, PM - Program Manager, CE - Chief Engineer, SE - Systems Engineer, SA - Systems Architect, TE - Test Engineer, ISSO - Information Systems Security Officer, SA - Systems Administrator



### References

Slides 6,7 – NIST Special Publication 800-160, Systems Security Engineering Considerations for a Multidisciplinary Approach in the Engineering of Trustworthy
Secure Systems, Final, November 2016
<a href="http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-160.pdf">http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-160.pdf</a>





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